

## INCOME STATEMENT 2025-26

	INTEGRATED DBCA \$'000	BGPA \$'000	DEPARTMENT ITSELF \$'000	RIA \$'000	ZPA \$'000
<b>COST OF SERVICES</b>					
<b>Expenses</b>					
Employee benefits	327,714	13,167	271,028	23,515	20,004
Grants and subsidies	34,231	-	33,831	-	400
Supplies and services	183,635	9,207	130,104	36,991	7,333
Accommodation	6,733	637	3,357	2,259	480
Depreciation and amortisation	53,512	1,973	35,795	10,922	4,822
Finance and interest costs	2,473	23	2,412	31	7
Other expenses	43,280	1,495	24,704	15,006	2,075
<b>TOTAL COST OF SERVICES</b>	<b>651,578</b>	<b>26,502</b>	<b>501,231</b>	<b>88,724</b>	<b>35,121</b>
<b>Income</b>					
Sale of goods and services	102,211	3,775	32,486	46,861	19,089
Regulatory fees and fines	22,995	3,054	190	19,751	-
Grants and subsidies	17,753	1,230	16,523	-	-
Other revenue	20,178	1,765	9,296	8,033	1,084
<b>Total Income</b>	<b>163,137</b>	<b>9,824</b>	<b>58,495</b>	<b>74,645</b>	<b>20,173</b>
<b>NET COST OF SERVICES</b>	<b>488,441</b>	<b>16,678</b>	<b>442,736</b>	<b>14,079</b>	<b>14,948</b>
<b>INCOME FROM GOVERNMENT</b>					
Service appropriations	414,617	16,330	376,344	7,333	14,610
Resources received free of charge	2,228	20	1,493	700	15
Major Treasurer's Special Purpose Account(s)					
Asset Maintenance Fund	2,753	-	2,228	525	-
Royalties for Regions Fund					
Regional Community Services Fund	36,301	-	36,301	-	-
Other revenues	25,977	-	25,846	131	-
<b>TOTAL INCOME FROM GOVERNMENT</b>	<b>481,876</b>	<b>16,350</b>	<b>442,212</b>	<b>8,689</b>	<b>14,625</b>
<b>SURPLUS/(DEFICIENCY) FOR THE PERIOD</b>	<b>(6,565)</b>	<b>(328)</b>	<b>(524)</b>	<b>(5,390)</b>	<b>(323)</b>

## STATEMENT OF FINANCIAL POSITION 2025-26

	INTEGRATED DBCA \$'000	CONSOL \$'000	BGPA \$'000	DEPARTMENT ITSELF \$'000	RIA \$'000	ZPA \$'000
<b>CURRENT ASSETS</b>						
Cash assets	71,093	-	3,103	12,015	39,187	16,788
Restricted cash	79,709	-	1,290	77,191	581	647
Holding Account receivables	13,371	-	1,051	11,300	-	1,020
Receivables	17,775	-	891	11,585	4,280	1,019
Other	19,860	-	1,167	16,411	1,771	511
Assets held for sale	12	-	-	12	-	-
<b>Total current assets</b>	<b>201,820</b>	<b>-</b>	<b>7,502</b>	<b>128,514</b>	<b>45,819</b>	<b>19,985</b>
<b>NON-CURRENT ASSETS</b>						
Holding Account receivables	390,290	-	11,415	350,890	-	27,985
Property, plant and equipment	4,928,220	-	60,489	4,237,252	532,875	97,604
Receivables	5,825	-	295	5,049	88	393
Intangibles	1,604	-	12	-	1,242	350
Restricted cash	852	-	82	-	-	770
Other	3,664	-	-	3,664	-	-
<b>Total non-current assets</b>	<b>5,330,455</b>	<b>-</b>	<b>72,293</b>	<b>4,596,855</b>	<b>534,205</b>	<b>127,102</b>
<b>TOTAL ASSETS</b>	<b>5,532,275</b>	<b>-</b>	<b>79,795</b>	<b>4,725,369</b>	<b>580,024</b>	<b>147,087</b>
<b>CURRENT LIABILITIES</b>						
Employee provisions	62,779	-	2,934	53,462	2,802	3,581
Payables	42,590	-	678	31,701	9,692	519
Borrowings and leases	6,825	-	48	6,707	57	13
Other	28,513	-	2,329	16,203	7,419	2,562
<b>Total current liabilities</b>	<b>140,707</b>	<b>-</b>	<b>5,989</b>	<b>108,073</b>	<b>19,970</b>	<b>6,675</b>
<b>NON-CURRENT LIABILITIES</b>						
Employee provisions	7,552	-	330	5,435	1,078	709
Borrowings and leases	10,571	-	59	10,368	82	62
Other	38,564	-	-	38,441	117	6
<b>Total non-current liabilities</b>	<b>56,687</b>	<b>-</b>	<b>389</b>	<b>54,244</b>	<b>1,277</b>	<b>777</b>
<b>TOTAL LIABILITIES</b>	<b>197,394</b>	<b>-</b>	<b>6,378</b>	<b>162,317</b>	<b>21,247</b>	<b>7,452</b>
<b>EQUITY</b>						
Contributed equity	3,839,431	-	32,594	3,483,125	233,998	89,714
Accumulated surplus/(deficit)	180,102	333	8,344	93,947	46,965	30,513
Reserves	1,315,348	(333)	32,479	985,980	277,814	19,408
<b>Total equity</b>	<b>5,334,881</b>	<b>-</b>	<b>73,417</b>	<b>4,563,052</b>	<b>558,777</b>	<b>139,635</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>5,532,275</b>	<b>-</b>	<b>79,795</b>	<b>4,725,369</b>	<b>580,024</b>	<b>147,087</b>

## STATEMENT OF CASHFLOWS 2025-26

	INTEGRATED DBCA \$'000	BGPA \$'000	DEPARTMENT ITSELF \$'000	RIA \$'000	ZPA \$'000
<b>CASHFLOWS FROM GOVERNMENT</b>					
Service appropriations	372,407	14,737	340,549	7,333	9,788
Capital appropriation	194,833	102	90,195	100,081	4,455
Administered equity contribution	350	-	350	-	-
Holding Account drawdowns	13,269	949	11,300	-	1,020
Major Treasurer's Special Purpose Account(s)					
Asset Maintenance Fund	2,753	-	2,228	525	-
Climate Action Fund	3,275	-	3,275	-	-
Digital Capability Fund	350	-	-	-	350
Royalties for Regions Fund					
Regional Community Services Fund	36,301	-	36,301	-	-
Regional Infrastructure and Headworks Fund	16,369	-	16,369	-	-
Other	26,026	-	25,846	130	50
<b>Net cash provided by Government</b>	<b>665,933</b>	<b>15,788</b>	<b>526,413</b>	<b>108,069</b>	<b>15,663</b>
<b>CASHFLOWS FROM OPERATING ACTIVITIES</b>					
<b>Payments</b>					
Employee benefits	(328,317)	(14,265)	(270,756)	(23,646)	(19,650)
Grants and subsidies	(37,559)	-	(37,159)	-	(400)
Supplies and services	(159,241)	(7,713)	(105,486)	(38,766)	(7,276)
Accommodation	(6,732)	(636)	(3,357)	(2,259)	(480)
GST payments	(22,503)	(1,070)	(13,322)	(6,055)	(2,056)
Finance and interest costs	(2,462)	(23)	(2,412)	(20)	(7)
Other payments	(64,117)	(3,016)	(44,506)	(14,445)	(2,150)
<b>Receipts</b>					
Regulatory fees and fines	22,995	3,054	190	19,751	-
Grants and subsidies	19,290	2,000	17,290	-	-
Sale of goods and services	104,468	3,775	32,486	49,062	19,145
GST receipts	22,508	1,070	13,327	6,055	2,056
Other receipts	18,575	1,719	9,296	6,533	1,027
<b>Net cash from operating activities</b>	<b>(433,095)</b>	<b>(15,105)</b>	<b>(404,409)</b>	<b>(3,790)</b>	<b>(9,791)</b>
<b>CASHFLOWS FROM INVESTING ACTIVITIES</b>					
Purchase of non-current assets	(232,224)	(949)	(120,017)	(104,703)	(6,555)
Proceeds from sale of non-current assets	540	40	500	-	-
<b>Net cash from investing activities</b>	<b>(231,684)</b>	<b>(909)</b>	<b>(119,517)</b>	<b>(104,703)</b>	<b>(6,555)</b>
<b>CASHFLOWS FROM FINANCING ACTIVITIES</b>					
Repayment of borrowings and leases	(6,542)	(102)	(6,358)	(62)	(20)
Other payments	(162)	-	-	(162)	-
<b>Net cash from financing activities</b>	<b>(6,704)</b>	<b>(102)</b>	<b>(6,358)</b>	<b>(224)</b>	<b>(20)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>(5,550)</b>	<b>(328)</b>	<b>(3,871)</b>	<b>(648)</b>	<b>(703)</b>
Cash assets at the beginning of the reporting period	157,204	4,803	93,077	40,416	18,908
<b>Cash assets at the end of the reporting period</b>	<b>151,654</b>	<b>4,475</b>	<b>89,206</b>	<b>39,768</b>	<b>18,205</b>